Tristel

30 JUNE 2020 PRELIMINARY RESULTS INVESTOR PRESENTATION

> PAUL SWINNEY, CEO LIZ DIXON, CFO

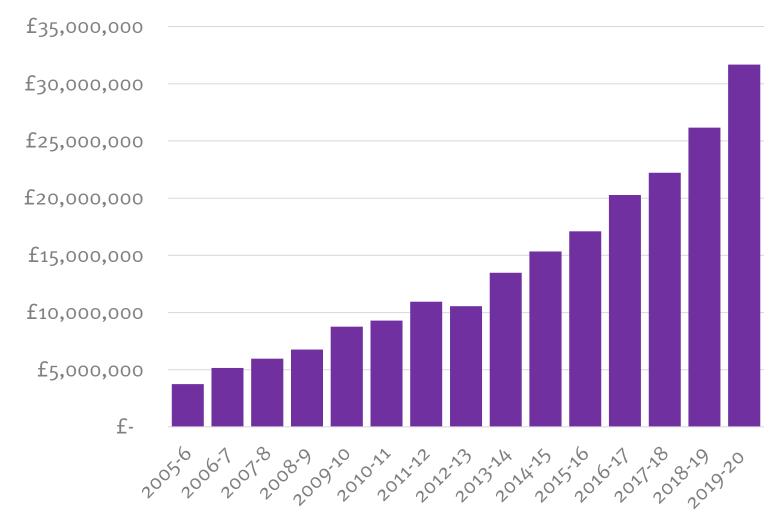
19-21 OCTOBER 2020

FINANCIAL HIGHLIGHTS

- Turnover up 21% to £31.7m (2019: £26.2m)
- Overseas sales up 32% to £19m (2019: £14.4m), representing 60% of total sales (2019: 55%)
- Gross margin increased to 80% from 79% in 2019
- EBITDA before share-based payments up 38% to £9.8m (2019: £7.1m)
- EBITDA margin before share-based payments of 31% (2019: 29%)
- Pre-tax profit before share-based payments up 27% to £7.1m (2019: £5.6m)
- Pre-tax margin before share-based payments increased to 22% (2019: 21%)
- EPS before share-based payments up 11% to 12.35p (2019: 11.08p)
- Dividend per share for the full year increased by 12% to 6.18p (2019: 5.54p)
- Net cash of £6.2m (2019: £4.2m)



SALES HISTORY SINCE IPO

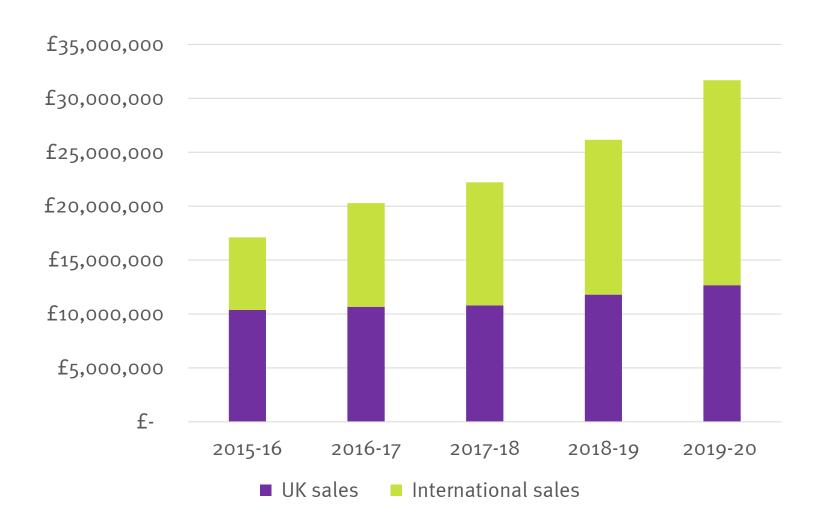


2019-20 in summary

- 21% y-o-y sales growth in 2020
- 17% CAGR since IPO
- Acquisition of Tristel Italia
- Launch of Cache Collection
- Impact of COVID-19



SALES HISTORY BY GEOGRAPHY



2019-20 in summary

- International sales growth 32%
- International sales benefit from Tristel Italia acquisition July 19, contribution of £0.5m
- International sales now 60% of the total
- UK sales growth 7%

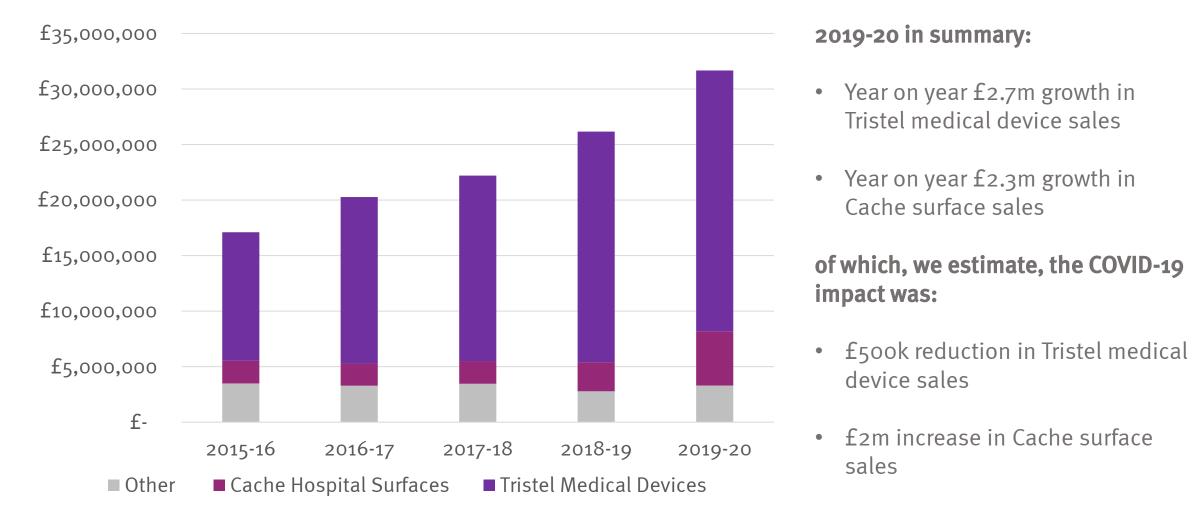


SALES GROWTH BY GEOGRAPHY

| £,000 | 2018-19 | 2019-20 | Year on year change | % change |
|--------------------------|---------|---------|------------------------|----------|
| Central & Eastern Europe | 4,610 | 5,320 | 710 | 15% |
| Western Europe | 2,140 | 4,600 | 2,460 | 115% |
| Italy | - | 670 | 670 | 100% |
| Australasia | 3,300 | 3,530 | 230 | 7% |
| Hong Kong | 980 | 1,170 | 190 | 19% |
| China | 200 | 450 | 250 | 123% |
| Worldwide distributors | 3,140 | 3,270 | 130 | 4% |
| Total Overseas | 14,370 | 19,010 | 4,640 | 32% |
| United Kingdom | 11,800 | 12,670 | 870 | 7% |
| Total Group | 26,170 | 31,680 | 5,510 | 21% |



SALES HISTORY – BY PRODUCT



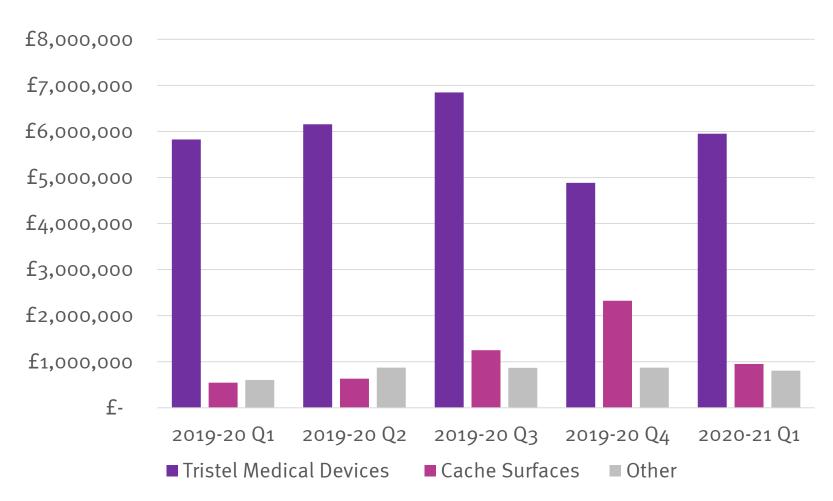


SALES GROWTH BY CHANNEL

| £,000 | 2018-19 | 2019-20 | Year on year change | % change |
|---|---------|---------|------------------------|----------|
| Tristel Hospital Medical Device Decontamination | | | | |
| UK & Europe direct | 14,120 | 16,770 | 2,650 | 19% |
| APAC direct | 4,140 | 4,610 | 470 | 11% |
| Distributors | 2,510 | 2,120 | (390) | -16% |
| | 20,770 | 23,500 | 2,730 | 13% |
| Cache Hospital Surface Disinfection | | | | |
| UK & Europe direct | 2,280 | 3,890 | 1,610 | 71% |
| APAC direct | 120 | 230 | 110 | 92% |
| Distributors | 210 | 760 | 550 | 262% |
| | 2,610 | 4,880 | 2,270 | 87% |
| Other (all geographies and channels) | 2,790 | 3,300 | 510 | 18% |
| Total | 26,170 | 31,680 | 5,510 | 21% |



PANDEMIC IMPACT



Quarter by quarter changes due to COVID-19:

- 2019-20 Q3: Hospitals build their stock of all infection prevention products
- 2019-20 Q4: Out-patient departments close to all but COVID patients. Reduced Tristel sales, but Cache sales hit an all time high
- 2020-21 Q1: Out-patient departments start to re-open, Cache sales remain at an enhanced level



FINANCIAL TARGETS

| Key Performance Indicator | 2018-19 | 2019-20 | Target | Comment |
|--|---------|---------|---|---|
| Total revenue growth | 18% | 21% | 10-15% per annum on average over three years | On target. The acquisitions of 2018 & 2019 contributed half of 2019-20 growth |
| EBITDA margin | 27% | 31% | No less than 25% | On target |
| APBT growth (adjusted for share based payments) | 19% | 27% | > o% | On target |



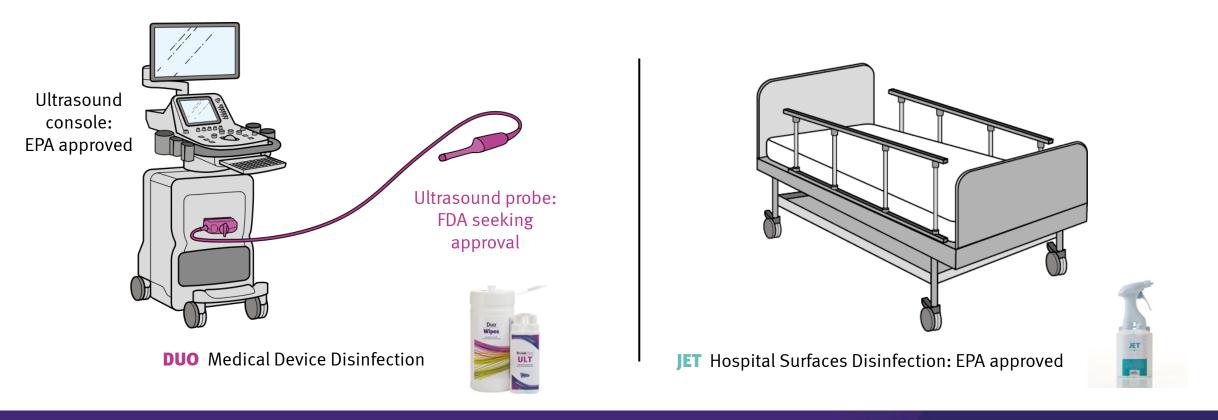
OPERATIONAL HIGHLIGHTS

- Successful integration of Tristel Italia srl, acquired for £0.6m in July 2019
- Additional 23,000 sq. ft. warehouse and office building fit out completed
- Regulatory approval received in India for Tristel Duo for Ultrasound
- Late stage negotiations with GE Healthcare India and Genworks Health to distribute Duo and other approved Tristel products throughout the country
- National distribution agreement signed with GE Healthcare Russia for ultrasound market
- North American market entry: continuing data generation for FDA submission, making a supplemental submission to the EPA to improve label claims for two products already approved, and first submission made to Canada Health



NORTH AMERICA

- EPA mycobacterial claim data submitted. Response due February 2021
 - FDA usability study scheduled in San Francisco for February 2021
 - FDA clinical evaluations to be scheduled spring 2021





NORTH AMERICA FY 2021 to FY 2023

Building the commitment to NA

- Allocate more internal resource to the UK based North America project team Q2 FY 2021
- Recruit first North America based employee(s) calendar 2021
- Appoint US NED, additional advisors and consultants calendar 2021
- Budgeted investment FY 2021 £0.5m (2019-20 actual £80k)

Building the product portfolio in NA

- FDA: restart Duo ENT and OPH programmes
- FDA: new regulatory programmes for Stella + liquid ClO2 for instrument soaking > manometry and urology
- EPA: new regulatory programmes for entire Cache Collection (Jet & Duo already approved)
- FDA / EPA: Rinse Assure rinse water management in endoscopy reprocessing
- Canada Health: Duo ULT & ENT, Stella and Cache collection
- Budgeted investment in new programmes FY 2021 £0.25m



SUMMARY

- Overseas expansion continues to drive growth
- Successful integration of acquisitions, targets met
- COVID-19 accelerates Cache and demonstrates business resilience
- Profitable, cash generative, debt-free
- No change to dividend policy
- New premises to support future growth
- Workforce in good shape



THANK YOU



APPENDIX – INCOME STATEMENT

| | Year ended | Year ended |
|--|---------------|---------------|
| | 30.06.20 | 30.06.19 |
| | £' 000 | f '000 |
| Turnover | 31,678 | 26,169 |
| Cost of sales | (6,431) | (5,504) |
| Gross profit | 25,247 | 20,665 |
| Gross margin % | 80% | 79% |
| Administrative expenses | (15,419) | (13,579) |
| Net interest | (166) | 4 |
| Results from associate | - | 45 |
| Operating profit before amortisation & shared based payments | 9,662 | 7,135 |
| Amortisation & Depreciation | (2,588) | (1,537) |
| Share based payments | (435) | (852) |
| Pre-tax profit | 6,639 | 4,746 |
| Tax charge /(credit) | (1,621) | (715) |
| Profit after tax | 5,018 | 4,031 |
| Basic EPS – pence | 11.38 | 9.14 |
| Diluted EPS – pence | 10.88 | 8.86 |



APPENDIX – BALANCE SHEET

| | 30.06.20 | 30.06.19 |
|-------------------------------|---------------|---------------|
| Non-current assets | f' 000 | £' 000 |
| Goodwill | 5,626 | 5,150 |
| Investments | 807 | 872 |
| Intangible assets | 7,624 | 7,593 |
| Property, plant and equipment | 8,080 | 1,466 |
| Deferred tax | 1,544 | 709 |
| | 23,681 | 15,790 |
| Current assets | | |
| Inventories | 4,619 | 2,957 |
| Trade and other receivables | 6,329 | 5,370 |
| Cash and cash equivalents | 6,212 | 4,170 |
| | 17,160 | 12,497 |
| Total assets | 40,841 | 28,287 |

Continued...



APPENDIX – BALANCE SHEET ...Continued

| | 30.06.20 | 30.06.19 |
|-------------------------------|---------------|---------------|
| Capital and reserves | f' 000 | £' 000 |
| Share capital | 453 | 446 |
| Share premium account | 12,634 | 11,427 |
| Merger reserve | 2,205 | 2,205 |
| Foreign exchange reserve | 397 | 83 |
| Retained earnings | 12,767 | 9,191 |
| Non-controlling interests | 7 | 7 |
| Total equity | 28,463 | 23,359 |
| Current liabilities | | |
| Trade and other payables | 4,579 | 3,539 |
| Current tax | 1,182 | 839 |
| Other current liabilities | 817 | - |
| Total current liabilities | 6,578 | 4,378 |
| Deferred tax | 615 | 550 |
| Other non-current liabilities | 5,117 | - |
| Total liabilities | 12,378 | 4,928 |
| Total equity and liabilities | 40,841 | 28,287 |



APPENDIX – CASH FLOW RECONCILIATION

| | Year ended 30.06.20 | Year ended 30.06.19 |
|---------------------------------------|------------------------|------------------------|
| | f' 000 | £'000 |
| Profit before tax | 6,639 | 4,746 |
| Add back non-cash items | 3,108 | 2,391 |
| Working capital movements | (1,617) | (775) |
| Purchase of tangible fixed assets | (1,770) | (678) |
| Purchase of intangible assets | (610) | (669) |
| Purchase of investments | (595) | (4,826) |
| Payment of lease liabilities (IFRS16) | (614) | - |
| Dividends paid | (2,621) | (2,210) |
| Shares issued | 1,214 | 383 |
| Corporation tax paid | (1,140) | (871) |
| Increase/(Decrease) in cash | 1,994 | (2,509) |

